High-Impact Practices in the co-curriculum: Shifting the paradigm from 'do they go' to 'what do they know'

A case study of the partnership between Virginia Commonwealth University and Student Opportunity Center

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Presenters



Erin Webster Garrett, Ph.D.
Assistant Vice Provost, REAL
Virginia Commonwealth University
elwebstergarr@vcu.edu



Claire E. Jacobson, Ph.D.
Vice President, Campus Strategy
Student Opportunity Center
claire@studentopportunitycenter.com

"...all students will have a real-world experience as part of their VCU education. These experiences will become part of VCU's overall curriculum, meaning that every student who earns a degree here will be well-regarded for their thoughtfulness and deep thinking [...] even before they hit the job market."

REAL: Setting an agenda



VCU's REAL initiative ensures that **all** VCU students engage in transformative, career-building activities that:

- Connect academic/disciplinary knowledge to real-world experience
- Create novel approaches to complex problems
- Contribute actions that benefit our educational, professional, and civil communities

Since 2018, REAL has set a vision and agenda for experiential learning that addresses equity and diversity through:

- Establishing quality assurance and assessment expectations
- Developing academic policies and protocols
- Addressing gaps in data collection and analysis
- Adopting a shared governance model









VCU REAL Timeline: Seven Challenges of Change

It's easy to get lost in a big, complicated change initiative such as what REAL represents. Understanding how our efforts aligned with a theory of change model helps make sense of what can seem overwhelming.

Activating Awareness: State of the University Address

"... all students will have a real-world experience as part of their VCU education. These experiences will become part of VCU's overall curriculum ... President Michael Rao

Creating & Sharing Possibilities: Steering Committee Report

"Making it REAL" report is shared with the VCU community. Report identifies 4 "themes" (Serve, Discover, Create, Career) and 10 recommendations covering governance, assessment and resourcing.

Empowering Visible Action: Opportunity Audit

1,000 + courses and co-curricular activities assessed using a new REAL Taxonomy. Themes are replaced by the 3Cs (Connect. Create. Contribute). Course codes & tracking mechanisms developed. Data portal allows for tracking enrollment trends.

Sustaining Long Term: REAL Academic Regulation

RC workgroup proposal for REAL Academic Regulation, effective Fall 2021. Faculty-owned Curriculum Committee convenes & operationalizes a sustainable plan for maintaining REAL classifications. SOC fully integrated with student information and advising systems.

SPRING 2016

Fall 2016

Spring 2017

Fall 2018

Spring 2019

Fall 2019

Fall 2020

2021-2025

Engaging Change Leaders: Steering Committee Convenes

19 faculty and professional staff from the Monroe Park and Medical College of Virginia campuses come together. "REAL" name is adopted; preliminary data gathering begins.

Stepping into a new, shared vision: REAL Launch

- AVP for REAL Hired
- · REAL Task Force Convened
- · Implementation plan drafted
- · Year 1 actions initiated

Integrating Systemic Change: REAL Council Convenes

Representation from each of the colleges/schools and key partners (R&R, IR, HIP units, etc.). RC workgroups charged with addressing critical implementation questions.

Pilot, assess, adjust

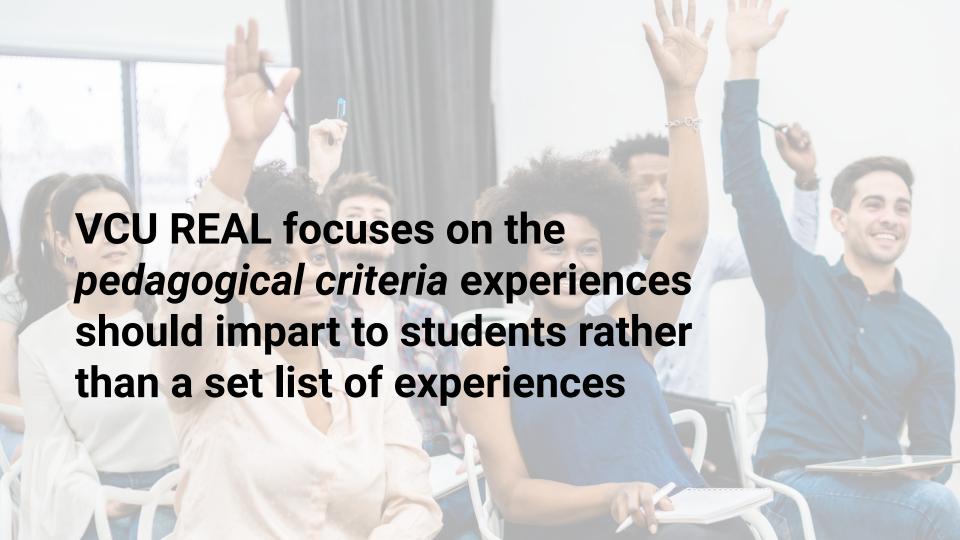
Student success

For VCU and the student populations we serve, the stakes are high.

This is a student success initiative for **all** students. We know that success gaps exist, and by the VCU mission, we're obligated to act on that knowledge.



Research led by the Association of American Colleges & Universities offers considerable evidence that high-impact experiential learning has important benefits for learners who have been traditionally underserved by higher education institutions, including underrepresented minorities, students from low-income families, and first-generation college students (Finley & McNair, 2013).



Four Pillars of REAL

Hands-On Learning

Guided Reflection

Integrated Learning

Mentoring

1100

Number of students whose REAL requirements could no have been met by curricular requirements alone.

79%

Of college students participated in student organizations during their senior year.

16,877

VCU students participated in student leadership & engagement programs in 2018-2019

Examples of REAL experiences:

- Capstone experience
- Integrative learning
- Career exploration activity
- Leadership education
- Co-op
- Living-learning communities
- Field experience
- Project-based learning
- Practicum
- Independent study
- Research
- Internship
- Service learning

Which of these occur both in the curriculum and co-curriculum?

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The majority of these experiences are happening throughout a student's journey.



Overview of REAL tagging & data synchronization process

SEEK	ASSIGN	APPLY	SYNC
REAL level	REAL level	REAL tag	data systems
Applicant applies for REAL level & type.	REAL committee reviews application & makes determination. If application is approved, REAL level assigned.	REAL level applied: Flexibility to centralize through SOC & use existing processes.	External data systems sync weekly with SOC for REAL tagged events.

Moving from...







Lessons Learned

- Being prepared to recalibrate
- Activating awareness of an inquiry-based approach to scaling high impact practices and ensuring quality learning experiences for all students
- Creating opportunities for data sharing and norming
- Bringing value and attention to otherwise hidden aspects of the VCU educational experience
- Integrating sustainable reporting structures that can inform long-range, systemic change
- Planning for ongoing faculty and staff development

Next Steps

- Ongoing assessment of process and identifying areas for improvement
- Using a cohort model
- Definition of mentoring
- Develop a program assessment model
- Implementing several pathways



Any questions?

To contact us



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Assistant Vice Provost, REAL
Virginia Commonwealth University
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Vice President, Campus Strategy
Student Opportunity Center
claire@studentopportunitycenter.com



SOC Story

Student Opportunity Center began when a group of Florida State University students noticed that many of their classmates wanted to participate in internships, research projects, study abroad, and similar opportunities but didn't know where to start. To connect students to these career-building opportunities, they created SOC—the nation's first and only database of experiential learning opportunities. Today, SOC has grown to be the country's leading provider of technology and consulting services for Experiential Learning (EL) and High-Impact Practices (HIPs) management.

SOC Technology

With more than 4,000 software integrations, SOC connects previously siloed on-campus and national datasets. Using the SOC Technology Suite, campuses can: centralize and organize opportunity listings; tag and track co-curricular and curricular experiential experiences; analyze disaggregated participation data; and manage experiential pathways and projects. SOC's technology suite is the only tool specifically designed to promote equitable participation, efficient assessment, and scaling of High-Impact Practices.

SOC Consulting

SOC accelerates the scaling of experiential education & High-Impact Practices through our Six Steps to Scale approach. SOC works with each of our campuses to create a custom plan to provide: services to centralize experiential learning opportunities; structures to embed experiential education in the curriculum; tools to connect underserved students with opportunities; and the data infrastructure to analyze disaggregated participation and learning outcomes data.



HIPs increase retention and graduation rates.

Students who participate in HIPs are more likely to persist and have higher overall GPAs than their peers. Studies show that, on average, the more HIPs students complete, the more likely they are to earn a baccalaureate degree within six years.



HIPs provide career advantages.

Recent research has shown that participating in HIPs is a statistically significant predictor of future career plans and early job attainment. Students who participate in HIPs gain advantages through transferable skill development and an improved ability to discuss their experience with potential employers.



Faculty care about HIPs.

Faculty care about HIPs. HIPs are different from other student success initiatives because of their connection to faculty's identity as teachers: Unlike many other student success initiatives, HIPs have a direct link to the classroom and connect to things that faculty care about.



HIPs help close equity gaps.

Research demonstrates that participating in experiential learning, such as High-Impact Practices, can improve success for first-generation students, transfer students, and students of color; however, despite known benefits, these approaches are not yet integrated into institutional practices.











Cynthia Alby, Ph.D.

Professor of Secondary Education at Georgia College



Carina N. Beck, Ed.D.

Vice Provost, Allen Yarnell Center for Student Success; Director, Hilleman Scholars Montana State University



John C. Cavanagh, Ph.D.

Former President, Consortium of Universities of the Washington Metropolitan Area Former Chancellor, PASSHE



LaVar Charleston, Ph.D.

Associate Dean for Equity, Diversity and Inclusion University of Wisconsin-Madison's School of Education



Claire Jacobson, Ph.D.

Vice President Campus Strategy at SOC Former Director of NASH TS3: HIPs



George D. Kuh, Ph.D.

Founding Director, NILOA Chancellor's Professor Emeritus, Indiana University Founding Director, NSSE



Erick Montenegro, Ph.D.

Director of Communications, Credential Engine; NILOA Fellow



Bruce Vandal, Ph.D.

College Completion Consultant, Bruce Vandal Consulting LLC Consultant, Complete College America