

Gap Analysis and Data Visualization:

Creating a More Equitable Assessment Culture in Higher Education

Tuesday, October 11, 2022 | Billie Anderson, Ph.D. and Dea Marx, Ed.D.

**Overview** 

- Define gap analysis and motivation
- Background
- Gap analysis for Capstone-like course(s)
- Gap analysis for gateway courses
- Culturally responsive assessments
- Plan for gap analysis implementation and expected impact



## **Consent Script for Exempt Research**

My name is Billie Anderson, and I am performing research related to applying and visualizing gap analyses using assessment data. Throughout this presentation, you will be asked several questions related to your data visualization preferences and your ideas about your interest in performing this type of gap analysis and barriers. The questions will be asked using Kahoot! Your participation is entirely voluntary; you may skip any questions or choose to stop participating at any time. No personally identifying information is being collected.

Questions about the research study? Please contact Billie Anderson at 816-235-2301 (billie.anderson@umkc.edu).

Questions or concerns about your rights as a research participant? Please call the UMKC Research Compliance at 816-235-5927.



## Define gap analysis and motivation



## **Gap analysis**

- A gap analysis determines if a difference exists between an academic program's expectations of students' performance and results obtained through assessment.
- Examine these differences using demographic categories,
  i.e., gender and ethnicities.
- UMKC has a focus on diversity as part of its mission.







# **Background – Gap analysis in higher education**

• The origins of a gap analysis comes from the business field of quality assurance (Parasuraman et al., 1985).

• Quality assurance model, 1985; defined as the difference between what a customer expects to receive and what is receive, does a gap exists or not (Headley & Choi, 1992).



# **Background – Gap analysis in higher education**

Researchers aligned and applied the concept of gap analysis from quality management into higher education.

- Hampton, G. M. (1993). Gap Analysis of College Student Satisfaction as a Measure of Professional Service Quality. *Journal of Professional Services Marketing*, 9(1), 115– 128.
- Hrnciar, M., & MadzĂk, P. (2013). Improving the Quality of Higher Education in Central Europe: Approach Based on GAP Analysis. *Higher Education Studies*, *3*(4), 75–88.
- Yooyen, A., Pirani, M., & Mujtaba, B. G. (2011). Expectations versus Realities of Higher Education: Gap Analysis and University Service Examination. *Contemporary Issues in Education Research*, 4(10), 25–36.



# **Background – Gap analysis in higher education**

Researchers applied the gap analysis from quality management into nursing programs.

- Fater, K. (2013). Gap Analysis: A Method to Assess Core Competency Development in the Curriculum. Nursing Education Research, 34(2), 101–105.
- Beauvais, A., Kazer, M., Aronson, B., Conlon, S., Forte, P., Fries, K., Hahn, J., Hullstrung, R., Levvis, M., McCauley, P., Morgan, P., Perfetto, L., Rebeschi, L., Solernou, S., Spain, P., & Sundean, L. (2017). After the Gap Analysis: Education and Practice Changes to Prepare Nurses of the Future. Nursing Education Perspectives, 38(5), 250–254.



# **Background- Gap analysis in higher education**

- Higher Education research traditionally defines gap analysis as an achievement gap.
- Historically, achievement gaps meant "differences in scores on state or national achievement tests between various student demographic groups" (Anderson et al., 2007, p. 547).
- Over the last 20 years, focused research efforts studied achievement gaps among White and Black/African American ethnic groups using national test scores or GPA ( Roach, 2000; Lee, 2002; Espenshade & Radford, 2009; Martin et al., 2017; Taylor et al., 2021).
- Norman et al. (2001) provides a historical background and context for some of the reasons for achievement gaps among White and Black/African American students.



### Our contributions focus on the intersection

### Gap Analysis - Business

Achievement Gap -Education



## Where this study contributes

#### • Highly influenced by

- Bensimon, E. M. (2005). Closing the achievement gap in higher education: An organizational learning perspective. *New Directions for Higher Education*, *2005*(131), 99–111.
- Address problems in higher education- inequality in educational outcomes for historically underserved groups who are experiencing the greatest achievement gaps from the perspective of organizational learning theory.



## Where this study contributes

- We propose that the theory and processes of organizational learning can help researchers and practitioners understand and address the structural and cultural obstacles that prevent colleges and universities from producing equitable educational outcomes.
- How? By examining cognitive frameworks of diversity, deficit, and equity.

"Disaggregation of student outcome data by race and ethnicity is not an institutionalized practice, and this contributes to the invisibility of unequal college outcomes for underrepresented minorities" (Bensimon, p.p. 99-100).



Gap Analysis for Capstone-like courses



## **Gap Analysis for Capstone-like courses**

- Used curriculum maps and assessment plans to determine several 'Capstone' courses with individual assessed student signature assignments.
- Collected the individual student assessments as data.
- Combined demographic data with evaluations to determine if any gaps exist for certain demographic subpopulations.



### Upper-Divisional Computer Science Course



Test	Test statistic	P-value	Effect size	Signif (Yes or No)
H <sub>0</sub> : scores among males and females are the same H <sub>1</sub> : scores are different	-2.27 (permutation)	0.0234	-0.30	Yes
	161 (Mann- Whitney)	0.0209	-030	Yes

Scenario: You are working as a data analyst in the Provost Office of Assessment. You have been asked to examine student performance for a data analytics program.

You begin by creating visuals to help you understand student performance on five student learning outcomes.





5 Program Learning Outcomes - Data Analytics Program

5 Program Learning Outcomes - Data Analytics Program Lollipop Chart







#### 5 Program Learning Outcomes - Data Analytics Program Stacked Bar Chart



#### 5 Program Learning Outcomes - Data Analytics Program Waffle Chart



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## Gap analysis for gateway courses



### Math 110 Aggregated over 10 years Final grades Likert scores (gender)



test	test statistic	p-value	effect size	signif (yes or no)
H <sub>0</sub> : scores among males and females are the same H <sub>1</sub> : scores are different	0.33 (permutation)	0.70	-0.007	no
	986,024 (Mann- Whitney)	0.60	-0.01	no

### Math 110 Longitudinal over 10 years Final grades Likert scores (gender)



year	test statistic	p-value	effect size	signif (yes or no)
2011	2,867	0.50	-0.06	no
2012	8,029	0.80	-0.01	no
2013	8,970	0.80	-0.01	no
2014	8,880	0.90	-0.004	no
2015	9,970	0.70	-0.03	no
2016	7,994	0.80	-0.02	no
2017	9,964	0.60	-0.03	no
2018	8,334	0.70	-0.02	no
2019	6,521	0.50	-0.05	no
2020	8,146	0.50	-0.04	no
2021	3,556	0.60	-0.04	no

### **Math 110 Aggregated over 10 years Final grades Likert scores (ethnicity)**



	test	test statistic	p- value	effect size	signif (yes or no)
A B C D F W	H <sub>0</sub> : scores among ethnicitie s are the same H <sub>1</sub> : scores are different	122 (Kruskal- Wallis)	< 0.0001	0.04	yes

### Math 110 Aggregated over 10 years Final grades Likert scores - post hoc tests (ethnicity)

Significant Differences
Asian vs. Black/African American
Asian vs. Hispanic/Latino
Asian vs. Not Specified
Asian vs. Two or More Ethnicities
Asian vs. White
Black/African American vs. Non Res International
Black/African American vs. Not Specified
Hispanic/Latino vs. Non Res International
Non Res International- vs. Two or More

Ethnicities

Non Res International vs. White

Not Specified vs. White



## What is the 'direction' of the significant differences?

105 89 46 Asian (n=276) -А B ethnicity С D 63 86 56 Not Specified (n=264) -100 200 0 count

Distribution of final grades for Math 110 for Asian vs. Not Specified



w

# What is the 'direction' of the significant differences?

Distribution of final grades for Math 110 for Asian vs. Black/African American





#### Math 110 Longitudinal over 10 years Final grades Likert scores (ethnicity)



Distribution of final grades for Math 110 by year (2011-2021)

count

year	test statistic	p-value	effect size	signif (yes or no)
2011	5.3	0.60	-0.01	no
2012	12	0.09	0.02	no
2013	8.7	0.30	0.007	no
2014	19	0.009	0.05	yes
2015	16	0.03	0.03	yes
2016	16	0.02	0.04	yes
2017	15	0.20	0.07	yes
2018	9.9	0.20	0.01	no
2019	13	0.07	0.03	no
2020	25	0.0009	0.08	yes
2021	7.5	0.40	0.003	no

## Math 110

#### **Aggregated over 10 years**

#### Final grades Likert scores - post hoc tests for 2020 (ethnicity)

**Significant Differences** 

Asian vs. Hispanic/Latino

Asian vs. -Two or More Ethnicities

Asian vs. White



# What is the 'direction' of the significant differences?

Distribution of final grades for Math 110 for Asian vs. Hispanic/Latino for 2020





### English 110 aggregated over 10 years (gender)



test	test statistic	p-value	effect size	signif (yes or no)
H <sub>0</sub> : scores among males and females are the same H <sub>1</sub> : scores are different	0.43 (permutation)	0.70	-0.02	no
	462,966 (Mann- Whitney)	0.50	-0.01	no

### **English 110** Longitudinal over 10 years (gender)



year	test statistic	p-value	effect size	signif (yes or no)
2011	2,734	0.80	-0.02	no
2012	2,408	0.70	-0.04	no
2013	1,180	0.80	-0.02	no
2014	1,686	0.80	-0.02	no
2015	1,235	0.50	-0.06	no
2016	1,032	0.50	-0.06	no
2017	836	0.30	-0.12	no
2018	928	0.90	-0.02	no
2019	946	0.60	-0.06	no
2020	3,345	0.60	-0.04	no
2021	3,082	0.90	-0.01	no

### English 110 Aggregated over 10 years Final grades Likert scores (ethnicity)

A B

C D

W



test	test statistic	p- value	effect size	signif (yes or no)
H <sub>0</sub> : scores among ethnicitie s are the same H <sub>1</sub> : scores are different	73 (Kruskal- Wallis)	< 0.0001	0.03	yes

### English 110 Aggregated over 10 years Final grades Likert scores - post hoc tests (ethnicity)

#### **Significant Differences**

Other vs. Black/African American

Other vs. White

Asian vs. Black/African American

Asian vs. Hispanic/Latino

Asian vs. White

Black/African American vs. Non Res International

Black/African American vs. Not Specified

White vs. Non Res International

White vs. Not Specified



### English 110 Longitudinal over 10 years Final grades Likert scores (ethnicity)



p-value effect signif test vear statistic size (yes or no) 0.01 2011 5.0 0.70 no 12 0.10 0.02 2012 no 12 0.10 0.03 2013 no 12 2014 0.10 0.03 no 9.7 0.20 0.02 2015 no 9.5 0.20 0.02 2016 no 0.20 0.03 2017 10 no 2018 11 0.20 0.04 no 0.02 2019 8 0.20 no 8.5 0.30 0.009 2020 no 2021 6.1 0.50 0.006 no

## **Poll: Gap analysis at your university?**



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## **Poll: Faculty resistance to gap analysis**



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## **Culturally Responsive Assessments**



## **Culturally Responsive Assessments**

- Can assessments be culturally biases?
- Standardized Testing
- Discovering patterns
- Faculty Resistance



## Plan for Implementation and Expected Impact



## **Plan for Implementation**

 Handout for considering a gap analysis (on conference website - <u>https://assessmentinstitute.iupui.edu/</u>).



## **Expected Impact**

- By providing disaggregated data analyses, especially in well-visualized and accessible formats, academic programs can identify groups displaying achievement patterns beyond or below stated learning expectations.
- When gaps are identified, plans may be made for assessment and curriculum changes. For example:
  - o culturally responsive assessments could be employed
  - $\ensuremath{\circ}$  encourage faculty to create assignments that have levels of creativity

Research has shown that when creative assessments are implemented that allow students to create something unique, the differences in performance among gender and racial groups are minimal (Kim & Zabelina, 2015)

## **Expected Impact**

- Our study opened the conversation for assessment innovation through conducting gap analyses among different ethnic and gender groups.
- It is now our responsibility to focus on creating culturally appropriate measures of student learning – in which students from diverse identities can experience equitable acknowledgement of their academic achievements (Montenegro & Jankowski 2017).



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#### **Best Practices for Visualizing Assessment Data**

Two texts by Cole Knaflic provide comprehensive best practices for creating and communicating with data visualizations. The texts are *Storytelling with Data* (Knaflic, 2015) and *Storytelling with Data Let's Practice* (Knaflic, 2020). Cole Knaflic can take data visualization methods and techniques from the disciplines of data visualization, information visualization, and data communication and boil the concepts down to an easy-to-implement manner for applied analysts.

Stephen Few has written multiple books on data visualization (Few, 2004b, 2006, 2021). And, in a similar manner as Cole Knaflic, he condenses down a lot of data visualization design content into an easy-to-digest form. His books 'speak' to the analyst that is trying to visualize

Much of the data that analysts work with is categorical in nature. Categorical data is different from continuous (quantitative data) in the sense that categorical data places objects, items, people etc... into categories that can either be named or ordered. There are two types of categorical data: nominal and ordinal data. Nominal data are categories that can be named. For example, your favorite drink (wine, beer, soda, water), country of origin (North America, Europe, Africa), or your favorite activity (reading, exercising, gardening). Ordinal data are categories that have a natural order to them (Olympic medals: gold, silver, bronze; performance on an assignment: Excellent, Good, Fair, Poor; how many times a week do you exercise: never, once a week, twice a week, more than three times a week). Stephen Few has a great white paper that describes the appropriate graph for a given data type (Few, 2004a).

Likert scale is ordinal data that is used extensively in surveys and in higher education assessment activities to evaluate academic programs (Dwivedi & Pandey, 2021).

#### Some Resources to Get Started:

Cole Knaflic periodically hosts 'data viz challenges' on her website (<u>https://www.storytellingwithdata.com/</u>). In one challenge, Pew Research Center data was used that was related to what tools teenagers used to research. The winner created a diverging stacked bar chart. The blog contains Cole Knaflic's discussion as to why this is the best way to visualize the different types of research tools teenagers use (Knaflic, 2012).

Stephen Few has a data visualization blog as well (*Stephen Few – Blog*, n.d.). He periodically posts best practices for organizing and graphing ordinal data (*Visual Business Intelligence – Ordinal Malpractice*, 2020).

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#### Handout for Considering a Gap Analysis

A gap analysis is defined as the difference that exists between an academic program's expectations of students' performance and results obtained through assessment. These differences can be examined among gender and ethnic groups.

The presenters investigated to determine if there was an achievement gap using final grades (and withdraws) from introductory level English and Math courses.

Below are some high-level decisions that need to be made and questions that need to be answered to successfully implement a gap analysis from an assessment standpoint.

- Decide whether your gap analysis is going to be performed at the course or program level. It is recommended when beginning the process, start at the program level.
- Determine whether knowing if a gap existed or not would be helpful.
- Establish whether a gap analysis would assist faculty.
- Establish whether a gap analysis would proactively help students.

Questions to guide the process:

- How would information about gap analysis would be helpful for faculty and administrators at your school?
- What changes would you envision being made based on gap analysis?
- What is needed to prepare faculty to receive information about a gap in instruction?
- Decide if a gap analysis would guide curriculum and assessment personnel.
- How do you meet the possible resistance from faculty if a gap is identified?
- Who is responsible for implementing changes targeted to decrease the gap?
- How do you create accountability for those changes?