### Jumpstart Your Professional Program's Assessment Process

PROGRAM EVALUATION FOR ACCREDITATION AND EFFECTIVE DATA COMMUNICATION STRATEGIES

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**IUPUI** Assessment Institute

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### **Objectives**



Identify internal and external **data sources** to provide actionable information relative to specialized accreditation standards and program goals



Discuss strategies for aligning institutional and accreditation program review processes



Develop a **comprehensive program evaluation plan** that includes goals or standards to be evaluated, measures and metrics, benchmarks, timelines, and responsible parties



Select appropriate **analysis methods** for assessment data based on sample size, types of data, and questions to be addressed



Design tables and figures that **communicate key assessment results effectively** to faculty and staff



Identify **key action steps** to guide immediate improvements to on-going evaluation of one or more academic programs



### Introduction

### **Tell Us About Yourself**

Poll Everywhere: 2 Options to Respond

1 Go to PollEv.com/qidan

2 Send text to 37607 "qidan"

# AUDIENCE PARTICIPATION

#### Where are you from?

Nobody has responded yet.

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#### What area are you most excited to learn about today?!



### **Accreditation Matters!**

Map of Regional Accrediting Organizations





### **Accreditation Matters!**

#### **REGIONAL ACCREDITATION**

Institution-level accreditation. Includes 85% of US colleges and universities

#### NATIONAL ACCREDITATION

Institution and program-specific accreditation for trade, vocational, and career programs

### PROGRAMMATIC ACCREDITATION

"Specialized" or "professional" program-level accreditation



### CAPTE

Commission on Accreditation in Physical Therapy Education



LIAISON COMMITTEE ON MEDICAL EDUCATION



ACCREDITATION COUNCIL FOR PHARMACY EDUCATION



CODA\*

ARC-PA

### **Competing Needs of Your Program**



Program Assessment





### Needs for Accreditation Preparation v. Program Assessment



### Matching Program Outcome Assessment and Accreditation Needs

#### 01

#### **Forecast for Your Program**

- Basic requirements
- Areas needing attention for future accreditation rules
- Existing processes needing evaluation

02

#### **Decision-making**

Affected committee or group decide on movement needed

#### 03

#### Planning

Planning process starts for outcome assessment



## Balancing Institutional Assessment and Program Accreditation

Design	Learning Outcomes	Timing
<ul> <li>Develop an overall program evaluation process that accounts for both requirements:</li> <li>Areas/goals/outcomes</li> <li>Types of measures</li> <li>Expected evidence and documentation</li> </ul>	Use the same set of learning outcomes/ competencies for program accreditation and institutional assessment process (or a subset)	<ul> <li>Work with institutional assessment office to align timing of:</li> <li>Annual outcome reporting</li> <li>Program accreditation v. program reviews</li> </ul>

### **Developing a Program Evaluation Plan**

### First Steps: Questions to Address

01 —

What do we want and need to measure?





When and how should we collect, analyze, and review the results?





Who should be involved in each phase of the process?





**How** can we best measure what we need to measure?





What documentation needs to be created?



### Outlining the Evaluation Plan: Example 1

Goal/ Outcome / Standard	Measure(s)	Timing of Data Collection	Responsible for Data Collection & Analysis	Timing of Review & Planning	Responsible for Review & Planning
A1.07 Sufficiency of faculty and	1. Program faculty/staff survey	Annual (Oct)	Director of Assessment	Annual (Dec) Faculty/Staff Meeting	Program Faculty/ PD
STATT	2. Student exit survey	Annual (Aug)	Director of Assessment		
	3. Student opinion survey Annual (Sept) University IE Office (collection)				
			Asst. Dean of Academic Affairs (analysis)		
	4. Faculty workload analysis	Semesterly (Aug, Jan, May)	Program Director (collection) Director of Assessment (analysis)		



### **Programmatic Standards**



Human, financial, and physical resources



Required policies and procedures



Curricular content, review, and development

Institutional support



Admissions standards and practices



Required clinical practice experiences



School/program leadership and administration

Assessment of student learning, curriculum, and program



Diversity, equity, and inclusion goals and strategies



Research productivity and student participation



### Questions When Choosing Measures and Metrics

#### Compliance



What measures (or metrics) are required by our accreditor or the institution?

Examples: licensure pass rates, retention and graduation rates, standardized or institutional surveys

#### **Available**



What measures (or metrics) do we have access to currently that we could use or revise to meet our needs?

Examples: course assignments and grades, OSCEs, standardized test scores, course evaluations, budgets, faculty workloads, curriculum maps

# Questions When Choosing Measures and Metrics

#### **Optimal**



What measures (or metrics) will give us the *best* information for measuring goals and outcomes?

Examples: direct evidence of learning, peer teaching evaluations, formal curriculum review, student focus groups

#### Feasible



Is it feasible to collect data for a given measure as part of a regular assessment cycle?

Example of a non-feasible/sustainable process: extracting instructional objectives from lecture PowerPoint slides





### **Traits of Good Measures and Metrics**

#### Reliable

The measure, tool, and/or process is repeatable and produces trustworthy information

Valid

The measure or tool is well-aligned with the goal, outcome, or standard and yields accurate information

Actionable

The measure, tool, and process produces actionable information

### Sustainable

Workload for the development, data collection, and analysis is manageable with available resources

### **Example Measures and Metrics**

Curricular content, review, and development	Review of syllabi by faculty committee; curriculum maps; surveys and focus groups; external benchmarking; correlational analysis
Human, financial, and physical resources	Faculty:student; surveys and focus groups; annual budget, trend analysis, and internal benchmarking; faculty/staff retention; open/filled positions
Admissions standards and practices	Correlational analysis; external benchmarking; surveys and focus groups; interview reliability analysis; cohort traits; recruitment metrics
Student learning outcomes/ graduate competencies	Course assessments (mapped to competencies): exams, OSCEs, case studies, preceptor evaluations; surveys and focus groups

### **Examples of Institutional Data Sources**

#### Student Information System

- Demographics
- Course and program enrollment data
- Course grades
   and GPAs
- Advising appointments and notes

#### Institutional Surveys

- Course and instructor evaluations
- Faculty/staff workplace satisfaction
- Student
   satisfaction
- Alumni

#### Alumni Database

- Demographics
- Contact
   information
- Employer
- Occupation
- Salary
- Engagement tracking

#### Faculty/Staff Databases

- Demographics
- Title, rank
- Credentials
- Dates of
   employment
- Performance
   evaluations
- CV information



### Minimizing Survey Fatigue Part I



#### Alignment

Ensure all survey items align with outcomes, goals, or standards they are intended to measure



#### **Duplication**

Review surveys from all sources to identify and eliminate duplicate items and information

#### Merge

Consolidate items into fewer surveys while ensuring length is still manageable

### 4

3

#### **Open-ended Items**

Limit the number of open-ended items on a survey (require the most time to respond)

### Minimizing Survey Fatigue Part II



#### Fidelity

Ensure a survey is the *best* (not just the most convenient) source of information



#### **Demographics**

Merge data (such as demographics) from other sources into survey data to reduce the number of items on the survey



#### Cycle

If acceptable to the accreditor, institution, and the program, consider placing one or more surveys on a multi-year cycle

### 8

#### Timing

Alternate timing of surveys (develop a schedule/calendar) so the same audience is not asked to complete multiple surveys at one time whenever it can be avoided



### **Responsibility for Phases of Assessment Process**

### What Data?

• Where do the data live?

• Who needs the data?

• How do the data need showcased?

#### Who is Involved?

Who currently has access?

- Who needs to collect, clean, or store?
- Who needs to analyze?
- Who needs to receive report on findings?

Plan/Design and Identify/Follow: Who has data access

**Collect, Clean, Store:** Involve those who have data AND those who will analyze

> Analyze Data: Assign individuals or committees

**Reporting:** Assign individual(s) from analysis team to report and administrator to larger group

### **Example Committee Structure**



Program Leadership, Staff, Work Groups



### Partnerships: Who Else?



#### Alumni, Preceptors, Employers

May institute an advisory board or collect information about program effectiveness

#### University



Request data, information, or database access from other departments or units such as IT, IR, IE, Admissions, Student Affairs, and Alumni



#### **Professional Organizations**

Professional organizations and societies may collect useful benchmarking data on curricula, students, faculty, research, etc.

#### **Peer Institutions**



Network to form partnerships with peer programs and institutions to share data, instruments/tools, and practices

### **Example Timeline for Phases of Assessment Process**

PHASE		
Plan/Design	We have a 5 course series of Pharmacotherapeutic Problem Solving – Observe progress	Course 1 – Winter P1Course 2 – Fall P2Course 3 – Winter P2Course 4 – Fall P3Course 5 – Winter P3Course 4 – Fall P3
Identify/Observe People or Process	Track average scores on Pharmaceutical Care Plans for each course or defenses	Score tracked every course through LMS
Collect and Share Data	Representative from PPS subcommittee collects and presents to committee	Every fall/early winter, course series coordinator gathers from courses. Data gathered for "cohort"
Analyze Data (against benchmarks)	Early: Original metric established-goals of min 75% of students scores 80% or higher on care plans for courses. Modification: Winter 2021, P1 goal is min 50% of students achieve 80% scores: other courses at 75%	Assessment Committee reviews <u>every winter</u> semester
Report and Use Findings	Committee report back to subcommittee	Spring – reports to Associate Dean, subcommittee, other stakeholders





SPRING

Sept - Dec

Jan - Apr

May - Jun

### Spotlight on Assessment of Student Learning

### **Basic Learning Models**

#### Blooms Taxonomy



#### Miller's Pyramid of Clinical Competence



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### **Measures of Student Learning**

### **Direct Measures**



Rubrics, rubrics, rubrics



### **Indirect Measures**





### Example: History Department Assessment Foundation

Action Plan for Future (SoTL & evidence-based storytelling)

Target Performance Indicators (TPIs) (Final essay rubric domain on citations)

Key Performance Indicators (KPIs) (GPA in major, final essay scores)

> Cohort Characteristics (# students, HS GPA)

Program and Student Learning Outcomes (Analyze historical sources)

### **Repeated Use of the Cycle**



### Evidence Scenario Game



What Kind of Evidence are Cynthia and Marcus Dealing with?

# Case 1: This is all they care about ...but for good reason!

Cynthia and Marcus are on a coffee break at the Assessment Institute. Cynthia works at a large medical school in Florida and Marcus works at a law school in Oregon. Both are Directors of Assessment and are gearing up for accreditation!

They discuss licensure exam pass rates and joke that "it seems like this is all the Dean cares about – but for good reason." Marcus asks, "how do you think the accreditors look at this information?" Cynthia responds, "I am curious about the same thing – I need to show evidence of student learning" and adds "I heard there was a workshop about this topic on Sunday!"

#### Indirect

(Lacks detail to evaluate mastery of specific knowledge/skills)

### Case 2: SoTL Reviewer #2

Meredith and Amy work in the English department at a small liberal arts college. They love their work and are eager to share it with others. Recently they created a rubric that examines students' persuasive essays.

Everyone loves the rubric – their Department Chair, colleagues, and even the students! They decide to publish their work in a leading SoTL journal. They get accepted but reviewer # 2 has suggested revisions (of course). Specifically, the reviewer wants to know what proof they have that this is a good measure of student learning.

#### Rubric

1 Offers direct evidence (actual student artifact – gold standard!)

2 Validity + reliability: blueprinting (outcomes), theory + practice, interrater reliability

What should Meredith and Amy consider before responding?

# Break!

#### What areas would you like to learn more about?

Nobody has responded yet.

Hang tight! Responses are coming in.

Start the presentation to see live content. For screen share software, share the entire screen. Get help at pollev.com/app



Hyp = Cost

### **Benchmarks, Thresholds, & Standard Setting**

#### Threshold



Level of achievement students are expected to reach at a point in time (end of course, year, at graduation)

#### Benchmark



Expected level of achievement based on outside source (peer institution, consortium of departments, etc.)

### Standard -setting

Absolute standard of performance:

- Delphi: multiple secret votes to reach consensus
- Angoff: consider difficulty of items and min. competency needed

#### Keep in Mind

- Especially important to set thresholds, benchmarks, and/or standards for performance to make judgments and show value-added learning gains
- Many departments, schools, and colleges do not set clear, measurable thresholds or benchmarks (though they should)
- Example: At the end of the course, I want the student to be able to...

### Elements of Analysis (ARC-PA)



### Learning Analytics Cycle



### **Statistical Analysis for Education**

#### **Assessment is Educational Research!**

IRB approval (but often exempt) + SoTL = Win for everyone

#### **3 Main Types of Assessment Studies**

#### **Educational Intervention**

A) Pre-measurement, intervention, post-measurement

B) Control group (no intervention), experimental group (intervention)

### 02

#### **Predictors of Student Success**

Relationship between factors (HS GPA, Gender) and outcomes (test scores)

#### **Multifaceted Case Studies**

03

A) Several schools or departments working together

B) Using several data points to tell a story (surveys, grades, rubrics)

Annual assessment report, self-study

### **Identifying Types of Data**



### **Using Descriptive Statistics**

### Descriptive Statistics

- Aim to describe, characterize, or summarize data
- Provide an idea of what the data look like
- Examples:
  - Charts: box plots, pie charts, bar charts, histograms
  - Values describing properties of the distribution: Mean, SD

### Measures of Central Tendency

- Mean: average value in a distribution
- Median: *middle* value in a distribution
- Mode: *most frequent* value in a distribution

#### Measures of Spread or Variability

- Range (distance from highest to lowest value)
- Interquartile range (25<sup>th</sup> 75<sup>th</sup> percentile)
- Variance
- Standard Deviation (SD)

### **Identify Study Design & Appropriate Test**

#### **Choice of Statistical Test** Sample Size Depends on: **I.** Type I and Type II error rates $(\alpha, \beta)$ II. Variability of the data $\sigma^2$ III. Effect size d What is the Main Hypothesis? Things to If no hypothesis, no statistical test • Need a reason for the test(s) being run Consider Connect hypothesis to research question(s) • Limit confirmatory hypotheses What Type(s) of Data?

Test used is determined by the data types and research questions/hypotheses

#### Are the Data Independent?

- Data from the same individual or matched individuals ≠ independent
- Matched design = matched analysis

### What is Statistical Significance?!

#### Alpha Value

- Convention is  $\alpha = .05$ and .01
- If p ≤ α, result is statistically significant
- Multiple types of statistical tests

#### Cohen's d (Effect size)

- Statistically significant ≠ practically significant
- Examine effect size:
- d < 0.5 (small)
- $0.5 \le d < 0.8$  (medium)
- d ≥ 0.8 (large)

#### Confidence Intervals

• 95% confidence interval defines range of values within which the true value for population is found (for  $\alpha = .05$ )



### Statistical Analysis Made Easy(ier)

#### Pearson correlation (r)

Determine strength and direction of relationship between two continuous variables

#### **T-tests**

.....

Independent and paired samples. Tests whether statistically significant differences exist between groups or observations. DV is continuous and IV is categorical.

#### **One-way ANOVA**

Tests whether statistically significant differences exist in the means of two or more independent groups. DV is continuous and IV is categorical.

#### **Linear Regression**

Determines whether relationship between two variables is statistically significant, and the direction and magnitude of the relationship, while controlling for any other IVs in the model. DV is continuous and IVs can be categorical, ordinal, or continuous. What may help convince the Provost to consider your evidence?

### **Case 3: Everyone is Learning & Doing Great!**

Trey and Tanya work in the IR Office at RMU. Today, the Provost reached out and wanted to know more about the effects of RMU's change from a 5- to a 4-day class week. Survey data are positive, but she is worried student grades may have declined.

Trey and Tanya have a file with all course grades and quickly run descriptive statistics using SPSS. They compare grades from this year (4-day week) to prior years (5-day week) and wisely consider academic preparedness (HS GPA) across different student cohorts.

Results show only 1 significant difference in grades across years: sophomore grades have declined since the change. You explain this and the Provost replies, "everyone is learning and doing great, this is a glitch, nothing to worry about."

You currently have indirect evidence but with strong validity. Time to consider other potential explanatory variables.

### Data Visualization Tools (Storytelling)

Flow Chart Official symbols

01

05

**Ishikawa Diagram** Cause and effect analysis

**Histogram** Dispersion, visual standard deviation Pareto chart (special case)

06

**Gantt Chart** Timelines and milestones

**Scatterplot** Regression line, X and Y axis 07

Run (Control) Chart Measurement of a variable as a function of time

**Dashboards** Example: <u>National student clearinghouse</u>

### **Histograms & Scatter Plots**

#### Histogram

#### **Scatterplot**

**Overall PCOA Scaled Score** 



Fig. 2 Distribution of composite score means for students' self-reported knowledge of COVID-19 before and after completing the new student-led course. The distribution is shown for pre-course (gray) and post-course (black) survey results. The post-course survey aggregate mean increase of 1.01 was both substantial (d = 1.43) and statistically significant (p < .001).

### **Example Scatterplot and Cut Score**

Fig. 1. PANCE total score v. EoC total score with EOC cut score of 1474



### **Example Bar Charts of Course Grade Distributions**

#### Fig. 1. 2019-2024 PA program mean course grades for Summer I



PAS 515: Physiology/Pathophys I











### **Example: Area Chart**



### **Advanced Chart Examples**

#### Pareto Chart





#### **Run Chart**

### **Diagrams**

#### Ishikawa (Fishbone) Diagram

(Helpful for cause and effect analysis)



#### **Forcefield Analysis**

(Helpful for process and change management)



### **Gantt Chart**

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	Task Name	Duration	Start	End
1	Construction of a House	20 days?	2/13/2014	3/12/2014
2	1. Internal	18 days	2/13/2014	3/10/2014
3	1.1 Electrical	12 days	2/13/2014	2/28/2014
4	1.1.1 Rough-in electrical	4 days	2/13/2014	2/18/2014
5	1.1.2 Install and terminate	3 days	2/19/2014	2/24/2014
6	1.1.3 HVAC equipment	5 days	2/24/2014	2/28/2014
7	E 1.2 Plumbing	18 days	2/13/2014	3/10/2014
8	1.2.1 Rough-in plumbing	3 days	2/13/2014	2/18/2014
9	1.2.2 Set plumbing fixtur	4 days	3/3/2014	3/6/2014
10	1.2.3 Test and clean	2 days	3/7/2014	3/10/2014
11	2. Foundation	10 days	2/13/2014	2/26/2014
12	2.1 Excavate	6 days	2/13/2014	2/20/2014
13	2.1.1 Pour Concrete	3 days	2/13/2014	2/17/2014
14	2.1.2 Cure & Strip Forms	3 days	2/18/2014	2/20/2014
15	2.2 Steel Erection	10 days	2/13/2014	2/26/2014
16	2.2.1 Steel Columns	2 days	2/21/2014	2/24/2014
17	2.2.2 Beams	4 days	2/21/2014	2/26/2014



### **Data Story Visualization: A Decision Tree**



### **Discussing Data - Useful Verbiage**



### **Accreditation Tracking & Project Management**

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### **Example: Merging a Required Survey with Program Data**



AACP is the American Association of Colleges of Pharmacy

### **Example of Merged Required Survey and Program Data**

#### Ability-based outcome: 3.4 Interprofessional Education

% Agreement with statement from 2018-2022+Public from AACP Survey



Didactic Multiple Choice Question Performance Data

Students performed well with an average of 88% in SAS1 and 95% in SAS2.

For SAS1, the score is evaluated based on 16 MCQs for a population of 92 students.

For SAS2, the score is evaluated based on 6 MCQs for a population of 89 students.

### 2021-2022 Aggregate Student Performance on Required Patient Care Core APPEs to 3.4 Interprofessional Education

Maintain a professional demeanor and appearance in all interactions with patients, patient families, preceptors, colleagues, and other health care providers.

Provide education to patients and health care professionals such as; pharmacists, pharmacy student and residents, physicians and nurses.

Collaborate with the healthcare team and patients or care givers as appropriate to develop the care plan.

Provide and utilize appropriate literature to develop and support the care plan and answer medicationrelated questions.

Trust/Little Supervision
 Trust/Some Supervision

Do not Trust or Developing Trust



15.Engage as a member of an interprofessional healthcare team.

### **Tools for Data Collection, Analysis, and Reporting**



# from Salesforce

qualtrics.<sup>xm</sup>



Datawrapper

### Independent Work

Participants create a 1-2 page document that you can share with senior administrators at your institution or program (e.g., possible changes to outcomes, measures, committee structures, etc. to lead to a better process)

### **Q&A and Concluding Remarks**

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